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### Creating Crisis Communications Strategies

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Public Service Communications Academy 2020

Raising our standards: democracy and communities 24-26 November 2020





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# LGcomms

### Hello 🙂

### l'm Julie



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### A poll to start...

Who feels like they are a crisis comms expert?



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### The answer is...

#### We all are







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# Crisis comms learning from Covid...

There is a difference between:

- Crisis management and ongoing response
- Public information and engagement



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|                    | Covid   | Whaley Bridge Dam crisis                      |
|--------------------|---|---|
| Public information | Lockdown announcements                            | Dam burst risk and evacuation                 |
|                    | Tiering announcements / changes                   | People returning home                         |
|                    | Changes in guidance<br>(Facemasks in school etc.) |   |
|                    | Funding announcements (Eat out to help out etc.)  |   |
| Engagement         | Hands, face, space                                | Ongoing business support and hardship funding |
|                    | Shielding / Extremely<br>Clinically Vulnerable    |   |



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### Your crisis comms strategy

Standard toolkit applies:

- Objective
- Audience
- Strategy
- Implementation
- Scoring /evaluation

Public information v engagement – which do you need where?







# Your crisis comms strategy

#### continued . . .

#### Objective

What do you need people to do?

#### Audience:

- Who do you need to tell?
- Have you got the right channels? If not, who has?
- Prep in advance channel map
- Don't forget stakeholders, advocates and the media





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# Your crisis comms strategy

#### continued . . .

#### Strategy

- Who are your spokespeople?
- Who are your key stakeholders?:
  - Advocates
  - Those who will cause noise and need managing
- How will you manage the media?
- How will messages be approved and who will sign them off? (Particularly if Local Resilience Forum or partners are involved)







# Your crisis comms strategy

#### continued . . .

#### Implementation

- Timeline of events what is likely to happen and when?
- What do you need to say, when and through which channels?
- Team organisation who is doing social, web, media management etc.?
- Plan your time initially and if it is ongoing how long will this last and when will your team rest?









### Your crisis comms strategy

#### continued . . .

#### **Evaluation**

- Nothing proper!
- Listen to immediate feedback – are there themes you want to act on? How does that shape what you say to various audiences?



<u>"Barney listening"</u> by <u>s1ng0</u> is licensed under <u>CC BY-SA 2.0</u>

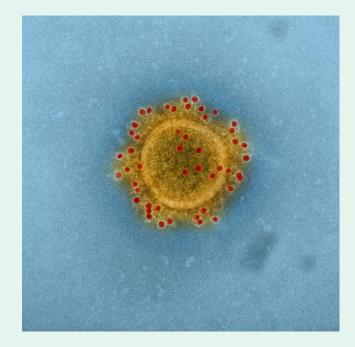
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## **Covid is different**

- Lots of crises amongst an ongoing public health engagement campaign
- Recognise the difference kick in the above strategy for major announcements
- Consider how you resource it who can help?



<u>"MERS Coronavirus Particle"</u> by <u>NIAID</u> is licensed under <u>CC BY 2.0</u>



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### Know what you can do

- Prioritise
  - What is essential and what is nice to have?
- Recognise the difference between:
  - What is a real need
  - What is a knee-jerk reaction that will go away





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# Build your relationships and trust beforehand

- Makes everything easier
- Means you are listened to
- See the value of a 'nice to have' action to keep key stakeholders on-side



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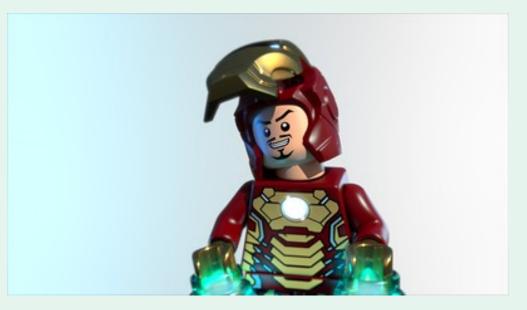


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### A poll...

Who has added crisis comms to their LinkedIn profile?



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### The answer is...

You all should!



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# Thank you

Time for questions and discussion



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